



# CERTIFICATE OF MEMBERSHIP

This is to certify that

**ASL Group**

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is a member of **Make UK Defence**  
Building Supply Chains for the Future

**Mission**

“To provide intelligence-led business opportunities to Make UK Defence members”.

Signed:

A handwritten signature in black ink, appearing to read 'Andrew Kinniburgh'.

**Andrew Kinniburgh**  
Director General  
Make UK Defence